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學大京燕
YENCHING UNIVERSITY
PEKING, CHINA.

JLS

OFFICE OF THE PRESIDENT

TELEGRAPH ADDRESS
"YENTA"

September 1, 1928.

Mr. Olin D. Wannamaker,
Office of Yenching University,
150 Fifth Avenue,
New York City.

My dear Olin:

of Pasadena, Calif.

Visit of Mr. Burton B. Wilcox. I am writing you before I forget it regarding Mr. Wilcox who was here yesterday with Mr. Hershline of the Y.M.C.A. National Headquarters, 347 Madison Avenue. He has been a friend of ours and has spoken a kind word to more than one of our donors past and prospective. He also made some suggestions which it may be worth while to follow up. He himself will not get back to America until some time in the spring, but after that he could be called upon to help in speaking to some of these friends or otherwise. He is very near the time of retiring from the Y.M.C.A. in which he has been one of their most useful solicitors. He knows Miss Elizabeth Berry and the Colbys very well and lives at Pasadena where they now spend most of their time. You will recall that Miss Berry, Mrs. Colby and Mrs. Pendleton contributed our Library as a memorial to their parents. Mrs. Pendleton is now in failing health. I have sometimes felt that it might be possible to interest Miss Berry in an annual contribution or an endowment that would go for some specific feature and might be known as a kind of Pendleton Memorial Alcove or might maintain the name Berry. Mrs. Pendleton herself had this in mind as a memorial to her husband, but her illness came on before any plans had been provided for. Dr. Luce knows the situation quite well and could also advise in the matter. Mr. Wilcox also urged that we get in touch with Mr. Winslow of White Plains (I think his initials are C.B.) Eldridge had made the same suggestion, but he was in California during my stay in America. Apparently, he is a man who could be followed up to good advantage. He is also connected with the Woolworth firm and Mr. McBrier

*Copies filed
Wilcox
Berry*

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may be able to help. Another suggestion of Mr. Wilcox was a man named Kirby in Wilkes-barre, Penn., and another one who should, he says, contribute in a rather large way is an old friend of ours, Col. George of Detroit. This man gave me \$1000 in our first campaign, and has been friendly since, but is rather hard to keep in touch with because he travels a great deal. [He has a wealthy mother-in-law in Pasadena whom Mr. Wilcox knows well. She is rather fundamentalist in her views, but he thinks this would not be a deterrent if properly followed up.] With all these cases Dr. Jenney ought to be quite effective.

Land Purchase. I have just been writing to Garside about additional land purchase. The President's Garden is as I explained to him probably going to be held up for some time because of haggling over the price, and I think we can let the matter take its course without being too eager. If therefore, Luce's friend Mr. Hamilton would guarantee G\$10,000 for the Athletic Field we should clear off the holdings not as yet purchased and put the whole place in splendid condition. You might consult with Garside as to the procedure. I also have in mind that if we put the School of Education into effect with the help of Mr. Eldridge the purchase of the President's Garden could be paid for out of that source without encroaching upon Mr. Hamilton.

Formal Opening. This is a matter that ought to be very carefully worked up without any more delay than can be helped. It is a chance to bring out some of our American friends whom we most want to interest. The date we have mentioned is about the first of October, our thought being that this would give two weeks or more also in which to get the college opened and matters running smoothly. It is also a delightful time of the year in Peking. If, however, there are reasons from your standpoint for using some other date, we had better hear from you as soon as possible. Another possibility would be early September just before the opening of the session. This is, however, a busy time for so many people and involves the question of accommodations somewhat. You might send me the names of certain people to whom I might write personal letters of invitation. I shall do this with some of the names already on my lists and send copies to you. I am only opening up the subject today and shall write more

0318

before long.

I think of all of you as having gotten into the autumn work as this letter reaches you and trust that you have already had a restful vacation. Please give Dr. Jenney my cordial remembrance. He will understand if I do not write to him direct very often.

As ever yours,

Freighton Stewart

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學大京燕
YENCHING UNIVERSITY
PEKING, CHINA.

ack. 9/29/28

YENCHING

OFFICE OF THE PRESIDENT

TELEGRAPH ADDRESS
"YENTA"

September 1, 1928.

Mr. B.A. Garside,
150 Fifth Avenue,
New York City.

TRANSFER

Dear Mr. Garside:

Construction Bureau Funds. Mr. Hildabrand is feeling rather acutely the embarrassment of his position in having had certain construction items authorized together with the request that work be rushed on those special houses, and then to have delay in remittances for these special accounts. He has shown me his letter to you of July 25, and reminded me of the cable to which we received in reply authorization for only G\$1000 each on my house and the two small Chinese residences. I have explained to him that the difficulty was probably due in large measure to the fact that those in authority are away on vacation during August. He is somewhat mollified, especially since it seems that he can get by the end of the month without dishonor. However, he would like to have assurance that on work authorized money can be available according to schedules furnished you. His special concern now is that there be enough money to pay Chinese contractors before the Autumn Festival which comes this year September 28. I can understand the difficulties at your end, but am passing on this explanation of conditions here.

replied
9/29

Library Funds. I am also inclosing a letter from Thomson and Co. which perhaps explains itself. It would help very much if the Trustees could cable authorization for spending this amount of slightly over L.C.\$8000 for books much needed by the various departments. I venture to hope that the results of the recent campaign will make this possible.

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*Extract from Mrs. Stewart's letter of
Sept. 1, 1925*

Land Purchase. It was quite gratifying to have a cable yesterday inquiring about the ability to secure the holdings necessary to complete our Athletic Field on the northeast corner. It happens that we have recently been making inquiries regarding these, and we are cabling today to the effect that they can be secured and that the total cost ought not to exceed G\$5000. It would be extremely desirable if we could have this and a small additional amount for clearing off the old buildings and putting the field in shape. If Mr. Hamilton could be induced through Dr. Luce to contribute G\$10,000 it would enable us to put the whole field in beautiful shape. In this connection I should report that negotiations regarding the President's Garden have been held up over figures. President Hsu intimated that the place was worth L.C.\$20,000 and my representative inadvertently committed himself to \$15,000. When I reminded him we had said we could not pay over \$10,000 and that we really meant it, he felt that we would have to let the matter rest a while which may mean several months. The request to draw \$5000 gold for that purpose will, therefore, not have to be kept in mind by you unless I cable again. On this whole matter of land purchase I feel rather strongly that it would be desirable to secure as soon as we can those holdings which are essential to our program. In addition to the Athletic Field these are chiefly the small pieces south and west of the western row of the existing women's dormitories, and are in the track of the extreme western line of these. Furthermore, the people living on these places are somewhat of a nuisance, especially to the Women's College. At any time they may pass into the hands of a speculator which would increase the difficulty of securing them at reasonable figures. We out here are not clear as to the adjustments between the Women's College and the University in expenditures for land. The holdings I refer to are in the interests of the Women's College, but whether these matters have been handled on a basis of two-thirds to one-third and squared off to date, or whether the further purchase should be authorized by the Yenching College Committee and paid for out of their funds, we here much leave you to decide. The total amount would probably not exceed L.C.\$15,000. It would be well to let us hear by letter or cable in order to start negotiations well in advance of

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Chinese New Year. It would also be desirable if all such purchase could be handled at one time, and avoid the precedence that will be claimed as we come to the later negotiations. The items mentioned in this paragraph would seem to conclude our needs for extension of land.

Dr. Anderson's plans. Dr. Anderson has returned from Shanghai with Mr. Barker who joined him there and conducted the services at the Crematory for his late wife. He is planning to take his baby boy to America in the next few weeks, as soon as arrangements can be made. As this sad occurrence has involved him in very considerable extra expense I feel that the Trustees will want us to share in providing for this emergency in view of the very small salary paid to our foreign teachers. Of this more later when the Faculty Executive Committee can pass action. He is willing to come back for the second semester and complete his contract which ends with June, 1930. He also feels that it might be quite to the advantage of the University if he could secure a single man in America and bring him out to be with himself during the period of language study and other adjustments. The Physics Department is left with two of our own former students, American trained, capable and loyal, but not qualified for full responsibility, especially in advanced and research work. The whole problem is one that will have to be taken up further. This is only a preliminary comment. I hope that the Trustees will pass a formal action of sympathy with Mr. and Mrs. Perrin and with Dr. Anderson himself and communicate this to both of them. Dr. Anderson has done some brilliant research work and has won the admiration especially of his own best students in a remarkable degree. His Christian influence has been more in his high ideals and the personal influence of his wife and himself in their home than through the more conventional methods of evangelistic work, but both of them have been in this and all other respects valuable and very much liked members of our community. He does not contemplate staying with us after the expiration of his first term.

Very sincerely yours,

Heighton Stuart

YENCHING

TRANSFER

"Extract from letter from President Stuart dated September 2, 1926"

It occurs to me, however, that it would be quite within the spirit of the program as discussed among us last autumn if we drew upon this source for the Chinese books paid for out of our own funds prior to June 30, 1926. You will recall that Mr. Krause met a deficit on the previous year for the time being out of library funds. I find that we have spent \$8,053.28 for Chinese books, which are now actually in the library. To these I should like to add as another item certain Buddhist classics, already contracted for at advantageous rates, amounting to about \$600. It would, therefore, seem quite feasible to reduce the deficit on the past year's budget by silver \$8,700 by this process.

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Copy.

YENCHING

September 8, 1928.

Rev. C.E. Patton, D.D.,
23 Yuen Ming Yuen Road,
Shanghai.

Dear Mr. Patton:

Dean Stahl of our Women's College has shown me a letter which Miss Frame wrote Miss Cochran some weeks ago, but which was delayed in reaching her and has only come to our attention within the last few days. There seems to have been some misunderstanding regarding this case. Both Miss Stahl and I understood you to favor the continuance of the arrangement which had been in effect the past year. If there had been any thought of Miss Cochran taking the place of one of the Presbyterian quota we should not have been in favor of it. In fact, our position was that if it would aid toward the solution of the personal problem involved, we should be glad to have her stay with us for such a period as seemed desirable, this not to exceed one year. The question has never been raised with us of her becoming in any sense a regular or permanent member of our University. Our budget has already been made up in such a way that we could not now avoid a serious deficit if the money we had counted on from the Presbyterian Board were reduced by this change. As neither Miss Stahl nor I had heard from your office we had taken it for granted that the matter had been settled along the lines of what we both understood to be your decision. Miss Cochran ought, therefore, to be notified as soon as possible if she is to be placed elsewhere.

Very sincerely yours,

(signed) J.L. Stuart

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YENCHING

Copy.

September 8, 1928.

Rev. C.H. Patton, D.D.,
23 Yuen Ming Yuen Road,
Shanghai.

Dear Mr. Patton:

Dean Stahl of our Women's College has shown me a letter which Miss Frame wrote Miss Cochran some weeks ago, but which was delayed in reaching her and has only come to our attention within the last few days. There seems to have been some misunderstanding regarding this case. Both Miss Stahl and I understood you to favor the continuance of the arrangement which had been in effect the past year. If there had been any thought of Miss Cochran taking the place of one of the Presbyterian depts we should not have been in favor of it. In fact, our position was that if it would aid toward the solution of the personal problem involved, we should be glad to have her stay with us for such a period as seemed desirable, this not to exceed one year. The question has never been raised with us of her becoming in any sense a regular or permanent member of our University. Our budget has already been made up in such a way that we could not now avoid a serious deficit if the money we had counted on from the Presbyterian Board were reduced by this change. As neither Miss Stahl nor I had heard from your office we had taken it for granted that the matter had been settled along the lines of what we both understood to be your decision. Miss Cochran ought, therefore, to be notified as soon as possible if she is to be placed elsewhere.

Very sincerely yours,

(signed) J.I. Stuart

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September 10, 1928

Dear Leighton:

Burgess will have conferred with you fully before you receive this letter regarding the present status, prospects, and objectives of the Princeton work. I earnestly hope that you and he may be able to present this matter in such a way to our Executive Committee as to secure a whole-hearted co-operation and effort on the part of the Committee to realize what we have all been working at.

Burgess may wish to discuss with you a communication sent by him to the Executive Committee just before he left the country. In this connection I venture to raise the question as to the budget of Dr. Leonard Hsu in his present position as Dean of the College of Liberal Arts. I take it that you would wish the information regarding his election to that position to be passed on to the Executive Committee of Princeton-in-Peking. In your letter to me bearing upon that matter you implied as much since you spoke of the compliment thus shown to one of the appointees of Princeton-in-Peking. The Executive Committee is, however, likely to raise the question as to whether Dr. Hsu will be able to carry a full task of teaching while assuming the responsibilities of the position of Dean and to question whether the large portion of his budget should be carried by Princeton-in-Peking when a large part of his time is being devoted to things outside the departments supported by Princeton-in-Peking. Please consider this carefully and give me your suggestions.

For the moment I have nothing further to write, since I have just got back from my vacation, except to report that our last letter has brought in a total of \$8,647.00. The total of cash and pledges due to the campaign up to date may be considered \$584,876.64. This figure does not include the conditional part of the money pledged for the journalism, but it does include the Boyd conditional pledge and all other money secured since the beginning of the campaign with the exception of payments on old pledges. I expect to make a report to Mr. Boyd within a few days. We shall lay our cards on the table and leave it to him and Mrs. Boyd to make a decision. My expectation is

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J. H. Hsu
from
Hsu
pledge
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date*

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that they will simply extend the time again. I think they will so interpret the situation as to say that we should secure \$50,000 (possibly even \$75,000) for specific objectives or for undesignated purposes before they feel that their conditions have been met.

Dr. Jenney and I have just had a full conference. He has made some excellent contacts this summer. He is now at Lake Placid where he is in contact with a good many wealthy people and may accomplish something. I shall go up there about a week hence to discuss with him his western trip and try to get in touch with some of his friends. He then starts West to do everything possible in Cleveland, Rochester, Chicago, St. Louis, and the West coast. He expects to go to Glens Falls before that trip and will come down to New York and personally call upon Mr. Ochs. He will also try again the Cleveland Plain Dealer and the St. Louis Post Dispatch on the journalism project.

We have heard nothing from S. J. Chang since we mailed him \$200.00 on August 2nd. I am perplexed to know why he has not written. I hesitate to cable him because your reference to his statement that political considerations would require him to change his address leads me to fear that anything cabled to him would either be lost or would possibly attract police attention to him. I hope we may hear from him in a few days.

Price has gone to Johns Hopkins for a slight operation but expects to be able to enter Princeton for the opening of the session.

Sincerely,

Dr. J. Leighton Stuart
Yenching University
Peking West, China

ODW:BB

copy to Pa. in Peking

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C O P Y

YENCHING UNIVERSITY

PEKING, CHINA.

INDEXED

PEKING

September 13, 1928

Mr. Olin D. Wannamaker,
Office of Yenching University,
150 Fifth Avenue,
New York City.

My dear Olin:

S.J. Chang. I fully understand the difficult position in which you have been placed by my efforts to get this young man to America, and the failure of both your efforts and mine to secure help from various sources. He is probably already there by this time and I will stand responsible for all his expenses if necessary. I trust, however, that with the help of William Hung funds can be secured for the two Changs, and have already asked you to get in touch with William on the whole problem. Meanwhile, I am inclosing a draft for G\$348, balance from the gift from Mr. and Mrs. Cone. I shall also be sending another G\$200 before long.

Preessional Conference. I am inclosing herewith an article by Miss Grace Boynton which covers this annual feature in quite an attractive write-up. You will be free to use it in any way you wish.

Freshman English. I am also inclosing a few extracts from some of the entrance examinations which will amuse you as a former teacher of Chinese students.

Vernon Nash. I have a copy of your letter to him agreeing to his intention to remain in America until the Journalism Fund has been fully realized. This seems to me wise, although we all regret the necessity for it. I shall hope to be having encouraging word on this matter before very long.

Other matters I shall try to take up soon, especially those raised by you regarding the Spelman Fund and Princeton-in-Peking.

Very sincerely yours,

/s/ J. Leighton Stuart

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學大京燕
YENCHING UNIVERSITY
PEKING, CHINA.

YENCHING

OFFICE OF THE PRESIDENT

TELEGRAPH ADDRESS
"YENTA"

September 14, 1928.

Mr. B.A. Garside,
Office of Yenching University,
150 Fifth Avenue,
New York City.

My dear Mr. Garside:

I have a number of quite important matters as follows:

Dr. Paul A. Anderson. When you wrote me under date of July 20 regarding the correspondence from him, none of us had any suspicion of the tragic circumstances which have changed the situation so completely in his case. He is leaving today to take his infant boy with him to the parents of his late wife, having found it possible to go with Dr. and Mrs. Harry Taylor of Anking who are carrying a Chinese nurse with them. Our recommendation here is that the Board of Trustees approve of our paying half of the total cost of this emergency. We have advanced money for his travel, expenses connected with the funeral, etc. and he will effect a settlement with you after his plans are more definite. His home address will be c/o Dr. F.L. Anderson, 64 South Munn Avenue, East Orange, N.J.

Department of Physics. We should also like to refer to the Trustees in consultation with Dr. Anderson the problem created for the department by his return. Two of our own former students who have had good training in America feel able to carry through this session without further help, although this involves a heavy burden for them. They feel that some provision must be made for next session and those following. The solution all of us here prefer above everything else would be for Mr. Corbett to return. We recognize that should he agree to do so he ought to have some chance to renew his study, and suggest that he resign from

0330

his present position if possible at the end of this calendar year and spend the first six to eight months of next year in some such place as the University of Chicago. This would bring him to us a year from this autumn. An alternative, but from our standpoint less desirable solution, would be that he spend the whole of the session of 1929-30 in such study and join us a year later. We feel that this solution would have so many advantages to the whole university that we ought to take over his salary from the time of his resignation from his present work and provide his expenses for further study. If the Trustees approve, I hope that you will get in touch with Mr. Corbett at your earliest opportunity. Dr. Anderson is prepared to assist in acquainting him with the details of the work and equipment of the department. If Mr. Corbett refuses, Dr. Anderson is willing to return to us for the second semester of this year and complete his contract which expires in June, 1930, provided that Mrs. Anderson's parents are willing to take the baby under such conditions. Should this be agreed upon, he has also generously offered to make the round trip from America here and back at a total cost of between six and seven hundred dollars gold. He figures that on this basis the University would not be put to any greater expense for travel than if our usual arrangements could have been carried through. It would probably be to the best interests of the University, however, to ask the assistance of Dr. Anderson in finding the most suitable young man that can be found and have him come out to us next summer on a three to five year contract, but on the expectation that if mutually agreeable it would be permanent. Dr. Anderson would have no difficulty in securing either a teaching or industrial position in America, and is making this offer only out of loyalty to the University. We need not, therefore, consider him, and while it would be ideally helpful to have him bring such a young man back and train him in, it is a luxury that we could hardly allow ourselves.

// Department of Chemistry. The Faculty Executive Committee has unanimously approved the recommendation of the Department of Chemistry that Dr. William H. Adolph be invited to join our faculty after next summer, provided that he come under appointment from the Presbyterian Board. You know Dr. Adolph too well for me to make any comments regarding his technical equipment and Christian purpose. There has been very serious consideration of the vacancy created by Mr. Gibb's change of plans, and all concerned feel that there cannot be a better solution than the one proposed. //

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Presbyterian Board Quota. The action specifying that Dr. Adolph be invited if appointed to us by the Presbyterian Board was taken before the action regarding Mr. Corbett. We have at present only one vacancy and would be willing for either one of these men to be appointed by the Board. There may be objection from that source on the ground that they are both teachers of natural science, whereas the Board would prefer to have directly religious workers. Under present conditions in China, however, the opportunity alike in schools and elsewhere for direct and constant teaching of religion in the technical sense is not what it has been in the past, nor what I hope it may be again in the not distant future. What does count now is Christian personalities, and the Presbyterian Board could not do anything more for the Christian work of this University than to be willing to make possible the presence of such a man on our faculty. They both have the dynamic and constructive spiritual purpose and the scholastic attainment which would win respect for their Christian testimony. Our problem for the immediate future is not so much the provision for the actual teaching of religious subjects as it is strong Christian personalities who can make their influence felt all through the life of the institution. I hope you will be able to make this clear and secure favorable action. If they both accept, the other one can be put on the University budget for the next year.

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Department of Psychology. Please authorize the treasurer here to expend \$1000 from the special fund secured by Dr. Lew for this department's equipment. The reason is that they are purchasing quite a bit of equipment from Germany and other non-American sources, which can more easily be handled from here direct and with a saving of costs.

see letter to
 Stewart 1/14/28

Offer of Mr. and Mrs. William Boyd. If this matter has not already been concluded, I am happy to report that the faculty of the Women's College, who have been hesitating regarding the conditions imposed by the Boyds on their gift, are now apparently entirely relieved. Their fear all along has been that with the inevitable majority of men, and the tendency to select qualified teachers who will probably be men, there could not be any assurance except on their old financial basis of maintaining a corps of women teachers who had the welfare of the girl students at heart. I have had several

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conferences with one or more of the teachers here during the summer and the matter was brought up at our recent Preessional Conference and thoroughly discussed. No formal vote was taken because the Acting-dean, Miss Stahl, felt that the attitude of the general administration and men on the faculty was so reassuring that such a vote would not be necessary. I hope, therefore, that if not too late, negotiations can go ahead on the terms specified by the Boyds, for joint financial promotion, etc. in America.

Library Building. The costs on this building have already exceeded considerably the gift for its construction. It requires, however, an exterior painting without which it is noticeably incomplete. This ought to be done during the next few weeks in order to be ready for the formal opening and at a cost of L.C. \$1300. We feel that the Trustees would approve of the additional expenditure in view of the circumstances and are making preparations which will be carried out unless we are stopped by a cable on the arrival of this letter. The interior ought also to be painted, but that is less urgent. In the case of all these buildings the exterior painting can only be done in the autumn because the winter is too cold, the spring too dusty and the summer too rainy.

See letter
7/15/25
Stuart

Land Purchase. I wrote you on this subject recently, and those recommendations have been approved by the Grounds and Buildings Committee at a meeting yesterday. None of us are clear as to whether the Women's College should be responsible for the purchase of those tracts which will some day be needed for their dormitory extension, or whether the University as a whole is doing all the purchase of land and charging one third of the cost to them, but we should like instructions on the whole subject.

Very sincerely yours,

J. Highton Stuart

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Copy.

The China Council
Presbyterian Church in the U. S. A.
519 The Missions Building
Shanghai.

September 18, 1928.

Rev. J. Leighton Stuart,
Yenching University,
Peking, China.

My dear Dr. Stuart:

We are in receipt of your letter of September 8th; also one from Dean Stahl together with a note from Miss Anne Cochran, all three having to do with the proposal that she spend another year in teaching at Yenching College.

First let me note the fact that you evidently drew an inference from our conversation which was a bit more decisive than I had meant it to be. We discussed possibilities but I thought I had made it clear that the decision would be made by the Council's Ad Interim Committee. You seem to have assumed that Miss Cochran's services would be outside of the quota. Desirable as that is from your viewpoint, our Ad Interim Committee did not feel warranted in making such an exception to the rule. The action taken by our Committee reads as follows:

"28461. Transfer of Miss Anne Cochran. Upon request of Yenching University with the concurrence of the Hwaiyuan Station, it was voted to transfer for one year Miss Anne Cochran of Hwaiyuan to the North China Mission for service at Yenching with the understanding that during this period Miss Cochran is reckoned as within the quota of our Board on the University staff."

In view of the fact that Miss Cochran's return to Hwaiyuan would not only be the natural course but that her return there would meet a real and serious need coupled with the fact that we have a number of other needs for a worker such as she, the Committee could scarcely do otherwise than it did.

At Hwaiyuan, Miss Mabel Hall is carrying twenty-six hours of teaching work besides the oversight of certain work in the city, etc., - entirely too heavy a load. Miss Mary Murdoch is likewise required to leave her regular work to help in the teaching of English. Miss Boughton is prevented from relieving the burden at this station for the time being through a serious operation which she has just undergone here in Shanghai. I mention these facts to show the seriousness of the situation at Hwaiyuan, - Miss Cochran's own station.

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September 18, 1926.

Several other stations - Canton for instance, at True Light Middle School, there is need. At Tengchow, Weihsien, Tsingtao and the Mary Farnham School in Shanghai - at each of these there is need for just the kind of relief that Miss Cochran could afford. In the fact of all this, it would be difficult for our Ad Interim Committee to relinquish the services of Miss Cochran.

Under the circumstances, however, since Miss Cochran feels that her support is from a special source, it may be possible for the Board in New York through her supporter to permit her to serve you as an extra. This would, of course, be as it were forced upon us and would have to be adjusted in New York.

In view of the fact that your term has already commenced and Miss Cochran is presumably at work with you, we feel that probably the best thing that can be done (unless indeed Miss Cochran will still consider going to her station in Hwaiyuan) is to modify our Council action to the extent of holding the question of quota open for the first term, at least, until the whole matter may be referred to New York. To make a loan (as you phrase it) of Miss Cochran outside of the quota would of course require the consent of the New York Board. It seems best, therefore, to send the Board a copy of this letter with the informal proposal that everything considered, the Board permit Miss Cochran to serve at least through the first term of your academic year, as outside of the quota, and that if the Board sees fit to extend to cover the entire year, the decision shall rest with the Board.

We regret that the Ad Interim Committee has not felt able to meet your wish in every respect. It is always our desire to do so when possible.

With personal regards, I remain

Sincerely yours,

(signed) Chas. E. Patton

CEP:B

CC: Miss Cochran.
New York Board
Hwaiyuan Station

0336

Yenching University

ack. 10/27/28

YENCHING
9/9/28

Handwritten notes in a circle: "9/19/28" and "Stewart"

Office of President

sent to Trustees
October 23, 1928

To the Board of Trustees:

It may be of interest if I mention the speeches I have been making daily during the last few days as giving some insight into what is happening in and around Yenching.

TRANSFER

Last Saturday was our Convocation when we of the faculty formed in academic procession and I had the pleasant task of announcing that the Eleventh Session of Yenching University had begun. Another account of this occasion is being sent you, so that I shall only add that most of what I tried to say was concerned with showing how the aims of the western Christians who were maintaining the University and those of Chinese Nationalism which seemed in many ways to clash with the Christian Movement could be blended into a synthesis of mutual understanding and benefit.

On Sunday our English Service was a Memorial to Mrs. Marion Perrin Anderson. Our chaplain, Mr. Barker conducted this with rare feeling and beauty, and I attempted to say what all who knew her felt of sorrow for our loss, of sympathy for the young husband and infant boy now starting on their journey home, and of the meaning and value of our Christian faith never more radiantly realized than at such times.

Monday had been planned for by the officers of the men and women student organizations as a welcome to the new students. This took the form of an excursion to the New Summer Palace two miles beyond our campus to which we had

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secured special admission, where faculty and students all had a picnic lunch together. Then followed a gathering in the gorgeous private theatre when students made speeches, rendered musical numbers, etc. They had asked me to speak first in a vein "that need not be didactic, but might well be humorous". So I tried not to mar what was otherwise a very happy occasion. One could speculate with whimsical interest upon the thoughts of the famous old Empress Dowager who restored this magnificent palace could she have foreseen these hundreds of boys and girls roaming at will through her sacredly secluded gardens and buildings.

On Tuesday the new President of Tsing Hua University, (as it is now known) took the oath of office in an elaborate ceremony, which began with the veneration of the portrait of Sun Yat-sen and lasted for three hours. Tsing Hua--the college established by remission of the American Boxer indemnity--has been nationalized and Mr. Lo Chia-lun, a young and ardent leader of the student movements of several years ago, since then an active supporter of the Nationalist party, has been named as president. A new Board of Trustees has also been appointed by the Nanking Government of whom I am the only foreigner. Meanwhile, there has been a great deal of factional politics and student agitation within the institution, and larger issues of national importance are involved. Some of my Chinese colleagues strongly advise me not to accept the appointment whereas others are just as emphatic on the other

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side. In this midst of all this excitement I had to march in the procession and make a speech of welcome. To increase the embarrassment I was introduced by the new President to the group of speakers and officials and later on the platform as one of the new Trustees. It is, of course, quite an exceptional honor for a missionary educator to be named along with a group of Nationalist leaders for such a position and it would seem to indicate--as President Lo remarked--that Yenching is thoroughly approved by the Government he represents. But I am in an anomalous predicament in having been appointed first on the China Foundation and now on the Tsing Hua Board of Trustees by a Government whose regulations I am flagrantly violating by continuing although a foreigner as president of an institution of learning on Chinese soil!

Beginning today (Wednesday) I take the chapel services for the Men's College for the next two or three weeks.

This narrative of a succession of platform duties is recorded not because of the facts themselves but as making concrete and vivid some of the varied relationships in which I find myself, and as revealing some aspects of our Yenching life.

We shall be sending soon some analyses of the new student body and faculty list. In both respects there is much ground for encouragement and even for enthusiastic optimism.

18/ J. LEIGHTON STUART

Yenching University

September 19, 1928.

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...in this regard all this excitement I had to march
 in the procession and with a speech of welcome. To increase
 the excitement I was invited by the new president to the
 group of a circle and officials and later on the platform as one
 of the new trustees. It is of course, quite an exceptional
 honor for a student to be asked to be named along with a group
 of national leaders for a special position and I would seem
 to indicate as a student to be named in the Yenching is
 typically covered by the government newspapers. But I
 am in an unfortunate position in having been appointed first
 on the board of trustees and then on the board of
 trustees by a government whose regulations I am strictly
 violating by continuing to hold my position as president
 of an institution of learning or Chinese school.
 ...today (Monday) I take the special service
 for the day's College for the next two or three weeks.
 This is a privilege of a connection of a form duties is
 recorded not because of the fact themselves but as a
 honor to and with one of the highest distinctions in which
 I find myself, and as a result of the efforts of our Yenching
 ...the ability to handle four and a half of the new students
 body and the fact that in our school there is much ground
 for encouragement and even for optimism.

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September 20, 1928

Dear Leighton:

The accompanying letter regarding our conference with Mr. and Mrs. Boyd states the facts accurately. That letter can be shown to any one concerned without danger if any erroneous impression of our conference. At the same time I do not hesitate to say to you personally that the real obstacle in the way of securing the \$90,000 conditional pledge was the dissatisfaction of Mr. and Mrs. Boyd with the attitude of some of those most concerned with the Women's College toward this matter of reorganization. They would not wish their very candid expression of opinion and feeling to be reported as a part of the official records of that conference but they certainly would have said the same things to you that they said to us. Mr. Boyd went so far as to state explicitly that he and Mrs. Boyd reserved the right to make this question of reorganization one of the conditions prerequisite to the securing of their gift, although they had wished very earnestly to avoid such a measure. He did not, however, seem to think at all that those who are dubious of the reorganization would change their position in order to obtain their gift. He was very careful to make that statement. He expressed several times his absolute confidence in the high-minded and unselfish motives of those who are at present dubious of the reorganization plans.

I am inclined to think that, if the reorganization and the assumption of the Women's College deficit by the University Board of Trustees could have been reported, Mr. and Mrs. Boyd would probably have confirmed their pledge at this conference even with the deficit of \$74,000 for the objectives named. At least they would certainly have granted us abundant extension of time to raise this deficit.

Sincerely,

Dr. J. Leighton Stuart
Yenching University
Peking West, China

ODW:BB

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September 20, 1928

Dear Leighton:

The enclosed statement was laid before Mr. and Mrs. Boyd two days ago when they came here for a conference regarding the status of the campaign. Because of numerous absences from the city, we were able to bring together only Mr. McBrier, Dr. North, Mr. Stock (who happened to be in New York), Mr. Garside and myself. The exhibit was attached to a number of sheets in which every single contributor to the campaign was listed under classifications corresponding to this exhibit. We presented the digest of the report to Mr. and Mrs. Boyd in this form after a great deal of consideration in which I conferred with Mr. McBrier, Dr. North, and Mr. Garside. It would not have seemed either frank or wise to disguise in any way the fact that a large part of the money pledged or secured was given for objectives in no way included among those mentioned in the prospectus issued or the confidential statement of objectives in Mr. Garside's files .

The result of the conference with Mr. and Mrs. Boyd is that they consider that we have technically failed to meet their conditions in two ways. We have not secured the necessary money for the objectives for which the campaign was undertaken and the Board of Trustees has not taken over the responsibility of meeting any deficit accruing to the Women's College. Mr. and Mrs. Boyd have neither cancelled their offer of the \$90,000 outright nor have they extended the time wherein we might meet their conditions. They simply state to us that they are waiting to see what proposition the Trustees of the University may be able or disposed to make to them regarding the whole matter. They feel entirely free from any obligation in the matter of this pledge and are not prepared to say what they will do under any given circumstances. They are so sincerely interested in the University that they earnestly desired to have things so shaped that they might have confirmed their pledge. They regretted not to find this condition existing.

Both Mr. and Mrs. Boyd spoke with the utmost earnestness of their desire that the organization and administration of the entire University should be consolidated and unified. They stated that this had come to seem to them more and more important and essential to the

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ultimate success of the institution and that they had it on their hearts now even more than at the time they offered to make this generous contribution. They once more reiterated that they had never made this reorganization prerequisite to the granting of their donation, but simply expressed with unqualified earnestness and emphasis their feeling that the reorganization should be brought about.

I took pains to inquire in what way I might feel free to make any reference to this pledge in publicity and letters. It is a delicate matter now to refer to it at all, but Mr. Boyd, in reply to my inquiry, simply repeated the statement of his and Mrs. Boyd's position essentially as I have given it to you above. I shall use my best discretion in referring to the pledge, hoping that ultimately we may yet secure this generous gift for the University and that, in the meanwhile, I may be able to use that potentiality as an incentive for securing other contributions. You will see that according to the analysis shown in our statement we need more than \$74,000 actually to meet the Boyds' condition in that respect. I have the matter very much at heart and shall do all that I can in the coming weeks. Dr. Jenney will very soon start on a trip taking him through Rochester, Cleveland, Chicago, and out to the coast. I hope he may accomplish something.

We await with interest a full interpretation of your cable regarding the attitude of the faculty of the Women's College to the University organization. Possibly, Mr. Garside and I may feel it necessary to cable you for an interpretation in order to have this in hand for the conference of the Executive Committee of the University and a committee from the Women's College to be held on the 28th.

I have just had very detailed conversations with Professor Hung regarding the two Chang boys. We do not know when S. J. Chang will arrive nor have we any news as to when to expect Chang Wen-li.

I ought to add that Mr. Boyd expressed his gratification at the amount of money secured for the University and also at the large number of subscribers. I am exceedingly sorry that I am not able to report the confirmation of this large pledge.

Sincerely,

Dr. J. Leighton Stuart
Yenching University
Peking West, China

ODW:BB

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September 21, 1928

Dear Dr. Stuart:

The \$200 we remitted to Mr. Chang was taken first from general University funds and then replaced in these funds from a \$500 contribution secured by Mr. Eldridge from Mrs. MacLean. Embarrassment may possibly result if we are not able to bring Mr. Chang to America at least early in 1929. I shall feel unauthorized to make another remittance to him if he uses the funds he has already received from us and from you for living expenses in Berlin and then asks for additional remittances to pay his passage to America. I am writing you just after receiving a note from him in which he informs me that he has been unable to secure passage and will not come to New York until early in 1929. He has never even acknowledged the receipt of the \$200 either to Mr. Garside or to me and I have some misgivings lest he may expect to receive another remittance for his trip to New York in the early part of 1929.

Please handle the matter to the best of your ability so as to accomplish most for this young man and, at the same time, avoid any special difficulties here. I fear you will think I am not sufficiently sympathetic toward Mr. Chang. Such is not the case at all but I have been just a little questioning in my own mind about this entire matter of financial grants to Chinese students. Such little experience as I have had leads me to feel that, when a young man produces nothing for himself and gets everything as a gratuity, the best results do not always follow. The Head of the Department of Education at Lingnan, for instance, washed dishes for sometime in the cafeteria of International House to pay for his own board. Only after Dr. Edmunds had discovered that he was doing this did he ask the finance committee of the Lingnan Trustees for a small grant.

Do not let me add any additional strain to all the other burdens I know you are having to bear. I have had an interesting conversation with William Hung on this subject.

Cordially,

Dr. J. L. Stuart
Yenching University
Peking, China

ODW:BB

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學大京燕
YENCHING UNIVERSITY
PEKING, CHINA.

OFFICE OF THE PRESIDENT

TELEGRAPH ADDRESS
"YENTA"

September 21, 1928.

Mr. Olin D. Wannamaker,
Office of Yenching University,
150 Fifth Avenue,
New York City.

My dear Olin:

Adolph and Corbett. I have written at length to Garside telling of an invitation our faculty executive committee has extended to these two men, and of the hope that if they both accept, one of them could be appointed under the Presbyterian quota. May I suggest that you keep in touch with this whole matter from the standpoint of securing additional financial support. If either one accepts and is appointed by the Board we might cooperate with the Board in securing support from some Presbyterian individual or church, and in using this connection for a residence or some other form of additional financial help.

Compensation to Miss Russell. Mr. Paris of Revell and Company has written me that the manuscript which they asked Miss Russell to prepare, using various articles of mine, is not worth publishing. I am not surprised and had been quite dubious about the whole project. None the less I hope you will see that Miss Russell gets the same compensation as had been planned for originally, and charge this to my salary. I do not want her to suffer because of the change of opinion which Revell's representative has formed regarding this material.

Leonard Hsu. I note what you say in your letter of August 6 regarding his time as Dean being paid for out of University funds together with the problem of Mrs. Hsu's medical expenses. *We shall write you soon in detail.*

Very sincerely yours,

Wrighton Stuart

*-see excerpts
from JLS' letter
9-14-28 to BAE*

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REGISTER

PEKING

Peking University

September 22, 1928

President J. Leighton Stuart
Yenching University
Peking, China.

My dear Dr. Stuart:

We are sending you herewith a copy of the minutes of the Finance Committee meeting on September 14th. You will be particularly interested in several of the actions taken.

Purchase of Athletic Field. In view of the terms of Mr. Hamilton's pledge and the information from the field that the Athletic Field can probably now be secured at a very reasonable figure, the Committee voted by action 2346 to authorize the University authorities to proceed at their discretion in negotiating for the purchase of this field at a cost not to exceed G \$5,000.00, and also to authorize the Field Treasurer to draw on us for this amount whenever these funds are needed to complete the purchase. The cablegram of which I attach confirmation copy conveys this information.

Corrections in 1928-29 Budget. I wrote to Dr. Galt about three weeks ago telling him that we would recommend these corrections to the Committee. You will note that final approval will have to be given by the Executive Committee. If and when such approval is given I will notify Dr. Galt.

Custody of securities for Swiss Committee. This matter was taken up in your letter of August 6th with which you enclosed Professor de Vargas' letter of July 16th. I am notifying Professor de Vargas action taken.

Scranton-Luce Social Center. You will note that the Committee by action F-2250 voted to authorize the field to proceed at its discretion in the development of the Scranton-Luce Social Center project and to approve expenditure for this purpose of the funds received to date for this undertaking. You will note that to date receipts have amounted to G\$5,049.62 and disbursements to \$651.24, leaving a balance on hand of G\$4,398.38. In the cable we are sending you today the amount we are authorizing for this purpose is given as \$8,350.00. This figure is used because it is awkward to put in code the exact amount. Note, however, that the action of the Committee authorizes the total of \$4,398.38 and Dr. Galt is entitled to draw on us to that amount.

Progress of Campaign. I presume Mr. Wannamaker is reporting to you from time to time on the progress of the campaign. From figures reported to the Committee at its meeting on the 14th, we find that to date the campaign

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has produced something over \$600,000.00 in cash and pledges, but ^{of} this amount only about \$425,000.00 is for the original objectives of the campaign total of half a million. That is to say, we still need around \$75,000.00 to meet the conditions of Mr. and Mrs. Boyd's pledge. We had a very interesting conference with Mr. and Mrs. Boyd on the afternoon of September 18th. Their attitude toward their pledge is that, although the time limit set has now expired without all the conditions having been fulfilled, they are willing to give sympathetic consideration to any further reports the Trustees may be willing to make to them both along lines of campaign results and of reorganization relationship between the College for Women and the rest of the University. A day or two after the meeting Mr. Boyd wrote extending their date for completing the campaign objectives to January 1, 1929, and further stating that he and Mrs. Boyd now reserve the right to make one of the definite conditions of the pledge the desire expressed in the original form of the pledge for closer administrative relationships between the College for Women and the rest of the University. We are having a joint meeting of the Executive Committee and the special committee of the College for Women on the morning of Friday, September 28th. Without doubt this question will be more thoroughly discussed at that time.

At the present time our campaign is in ^{the} a somewhat unsatisfactory situation, showing very encouraging results on paper, but having very little actual cash available. We have just paid Tamblin & Brown the last installment of their \$15,000.00 fee and, as you know, the campaign expenses for salaries, publicity and miscellaneous costs have amounted up to a surprisingly large sum. The drafts we have authorized and paid for building operations and current needs have more than exhausted our receipts so that at the present time we have loans at the bank for something more than \$20,000.00, with outstanding authorizations for which drafts will be coming in during the next month or so amounting to something more than \$20,000.00 in addition. There has been absolutely no direct word from the Hall Estate though, of course, the air is filled with rumors of various sorts. Nothing has yet come in from the Chapman Estate, the situation there being, as you know, that the whole estate is tied up for an indefinite period while the courts wrangle over the size of an attorney's fee. This one detail has already delayed matters for six months and the loss in interest alone during that time is several times the amount of the fee in question, but that is the way of law courts. We are daily hoping for something definite from these two estates and you may rest assured that the moment anything comes in we will notify you.

Requests for further information on attitude of Women's College Faculty. The latter part of your cable of September 13th we have decided as follows:-

"FACULTY GIRLS COLLEGE THEY ARE SATISFIED WITH UNIVERSITY POLICY.
AWAIT LETTERS BEFORE TAKING ACTION BOYD STIPULATION."

This cable is obviously open to two contradictory interpretations:-
(1) that the faculty of the Women's College are satisfied with the status quo and do not desire to make any change; (2) that the faculty of the Women's College are satisfied with the proposed University policy of bringing the College and the rest of the University into closer financial and administrative relationship. The former of these interpretations seems, at first glance, the more likely. In that case, however, it is rather surprising that the matter has been referred to again by cable because an almost identical statement was sent two months ago. Since this matter will be coming up at the meeting on September 28th, it has been suggested that we should attempt to clarify

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J.L.Stuart-3

9/22/28

by cable the question of which is the correct interpretation. I am therefore adding this inquiry at the end of the cable we are sending you today.

We are happy to know that the University has opened for the full semester under such favorable circumstances and with such an encouraging enrollment. We trust that the academic year will be more peaceful than any of the recent sessions.

Dr. Wallace has now arrived in New York and we are hoping that during the next few months very definite progress may be made on the coordinated program. On the whole I am very much pleased with the correlated program worked out by the Council in July. There are a number of very knotty problems still to be solved and there are several places at which trouble may develop but, on the whole, a good beginning has been made.

With best wishes, I am

Very sincerely yours,

BAG-H

Enc.

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September 25, 1928

Memo of conversation between William Hung and Mr. Wannamaker re
S. J. Chang and Chang Wen-li. Money pledged for support.

- | | |
|--|------------------|
| 1. <u>S. J. Chang.</u> | \$500.00 |
| a) Mrs. MacLean | 500.00 |
| b) Mr. Cone (sent to Dr. Stuart) | |
| c) Departmental scholarship grant by one of the
departments of the Social Sciences, money to
be granted from the LSRM 1928 appropriation | 150.00 |
| d) Conditionally guaranteed by Mr. F. E. Warner
and Mr. Sidney Gamble | 400.00 |
| | <u>\$1550.00</u> |
|
 | |
| 2. <u>Chang Wen-li</u> | \$500.00 |
| a) Wm. Hung - fund given for publishing book | 200.00 |
| b) Richard Ritter | 200.00 |
| c) Randolph Sailer | 500.00 |
| d) Underwritten by Ritter and Sailer | 150.00 |
| e) Departmental scholarship | <u>\$1550.00</u> |

Query. How is the \$300.00 for the scholarships to be paid over from
the fund? Supposedly, by Mr. Garside here. If so, Dr. Stuart should
authorize Mr. Garside and note carefully these expenditures to avoid
overdraft in the fund.

Which departments granted the scholarships?

O. D. Wannamaker

ODW:BB

0349

September 26, 1928

Dear Leighton:

I have before me two letters from you, one dated August 6th which has been on my desk for some days and the second dated August 21st. I reply topically.

School of Applied Social Sciences. All of us at this end who have discussed the matter had virtually agreed, I believe, that this would be the best term to use. I hope the time is not far distant when the name Princeton can be added. I am glad to note that you approve of this sort of organization and are prepared to allow the Princeton participation to increase by way of gradual evolution. I shall report to the Executive Committee of Princeton-in-Peking your generous desire that the trustees of that organization shall have an opportunity to approve the election of teachers, adoption of budget and policies, et cetera, as affected by the LSRM fund, just as though that fund came from actual Princeton sources.

Carl Hamilton. A very favorable development has occurred since your letter on this matter and has been reported to you. I hope everything involved is going ahead successfully.

William Hung. He has talked with me several times very fully in regard to various matters.- some slight participation in financial work on his part; the problem of reorganization and of the Women's College; and the financial needs of S. J. Chang and Chang Wen-li.

Graduate School of History. I am taking up this question with Ed Hume. It would not have been quite practicable to get Ed and William Hung together during the few days Hung had here. Should Ed think anything can be done, we can easily arrange a conference later.

Campaign for Princeton-in-Peking. Please keep the matter in mind as I feel that Princeton-in-Peking needs very seriously to have an injection of new blood. Our income is behind that of last year which was one of ^{the} worst years we have had for sometime. I can not give much time to travel and direct solicitation while I am carrying the responsibility of this combined office. I believe that an active campaign by

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you, Burgess, and myself in the spring of 1929 might give an entirely new impetus to the Princeton work.

Dr. Atwater. I am taking up with Ed Hume the question as to whether he can render any assistance in the question of someone who might help to support Dr. Atwater. As regards the use of part of the LSRM fund for this purpose, I feel that the matter must be settled on the field. I am sure there will be serious confusion if the use of the fund is determined during the course of the year partly here and partly there.

Presbyterian Board Quota. Dr. Sailer spoke to me a good many weeks ago about certain remarks he had heard made by some people connected with the Presbyterian Board - the same matter, I suppose, about which we wrote his son and which was passed on to you. He suggested at the time that I warn you to be a little cautious and try to avoid creating the impression that Yenching is too yielding to the Chinese government in matters having to do with the religious interests of the University. I cannot believe that the Presbyterian Board would likely divorce itself from the University. I believe it will require only sound judgment and some tact to avoid such an outcome. I will do whatever seems practicable from this office with that idea in view.

By a curious coincidence your letter, touching upon this matter and referring to Dr. Nixon of the Brick Presbyterian Church of Rochester, reached me only a few days after Dr. Trull called me to ask about the \$1500 which has been coming from the Third Presbyterian Church, Rochester toward the support of Dr. Luce. That church had been inquiring whether another Presbyterian had been placed on the faculty in lieu of Dr. Luce and whether their contribution would be counted for that member. I have been discussing the matter with Mr. Garside and you will probably hear from him.

K. A. Wes. I shall talk over the status of the case with Mr. Garside and then write ex-Governor Morgan of Kansas to see if we can help him in any way to secure the funds necessary.

Expenditures from the LSRM Fund. Mr. Garside has been asking whether I understood exactly how this fund is to be handled. He is expecting, I think, further information from you. I should like to say two things regarding this. First, I hope that we can budget the annual amount carefully long in advance each year and then stick as nearly as possible to the budget. There will probably be some things that I should like to advise you each year to include in that budget but I shall certainly try to make my suggestions early enough for careful consideration by you. On the other hand, I think in deciding from Peking on how the money shall be expended we shall be very unwise if we do not keep our eye on the double objective we must have - first, to accomplish the most ultimately for the University from this grant and, second, and equally, to establish the University in the confidence of the LSRM. I had a brief conversation with

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Dr. Ruml a few days ago about the Committee of Christian Colleges in China. In the course of the conversation he made a statement which indicated that he looks upon this grant to the University in behalf of the social sciences as an experiment. He did not imply at all that he supposed the experiment would be carried further or the grant be changed into an endowment in case their Board is entirely satisfied with the result of the experiment. It is quite certain, however, that no further grant will be received if the Board is distinctly dissatisfied. No matter how great the pressure may be to meet some immediate problem by grants from this fund, I believe that the temptation should be resisted unless the solution of the immediate problem unquestionably conduces toward the development of what we are naming the School of Applied Social Sciences and contributes so definitely that the contribution will be recognized by Dr. Ruml when he examines the report. We must make a report every year. For instance, I doubt whether he would feel we were justified in granting any funds to S. J. Chang while he is still an undergraduate student. I can well understand, however, that you have a difficult problem to solve. The fund might be all expended on dry-as-dust pedagogues lecturing in classrooms and accomplishing nothing vital or on hair-brained idealists raising a great dust in various parts of China. The question is how to get people who constitute a sort of medium between these two extremes. Please note the enclosed memo regarding the two Changs.

Boyd Extension. We have mailed you a copy of Mr. Boyd's letter which came in the day after I reported to you the results of our conference with him. I emphasized in that conference the somewhat perplexing situation of this office in not being authorized to say that the pledge was still conditionally offered and, of course, being distinctly unable and unwilling to refer to it as having been withdrawn. Possibly Mr. Boyd, after some reflection, felt that we would be handicapped unless he made a definite extension. Dr. Jenney has reported a considerable number of contacts during the summer that seem to me to be well worth-while and really promising for the future. He hopes to see Mr. Ochs here at the end of this month and certain other persons in the East and then to start for the West coast as I reported to you sometime ago. I hope myself to get away from New York a little during the autumn. We shall do everything possible to make this Sword of Damocles, the conditional Boyd gift, a sufficient reason for securing more money.

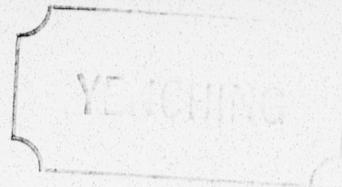
Cordially,

Dr. J. Leighton Stuart
Yenching University
Peking West, China

ODW:BB

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學大京燕
YENCHING UNIVERSITY
PEKING, CHINA.



OFFICE OF THE PRESIDENT

TELEGRAPH ADDRESS
"YENTA"

September 27, 1928.

Oct. 1/20/28

Mr. B.A. Garside,
Office of Yenching University,
150 Fifth Avenue,
New York City.

Dear Mr. Garside:

I am inclosing herewith the most recent revision of the By-laws of the Board of Managers, together with a copy of the last minutes. You will note several changes from the previous drafts and from Document D, passed by the Trustees on this subject. As I wrote you before, the important change is that the four constituent ecclesiastical bodies each appoint two representatives by whatever process each one finds most satisfactory. It is presumed that at least one of these would be a Chinese, but this is not specified. The other change to which I specially call attention is the retention of the office of President instead of the new title of provost. There has developed a feeling that with a purely nominal chancellor there would be no inconsistency in retaining a title already familiar, and one that would be of more service in America. It has been pointed out that the University of Michigan for instance actually has this practice at present. There is also an effort to avoid assuming too much responsibility on behalf of the Princeton-in-Peking trustees in Article X, although the way is left open for these three departments to be organized into a Princeton School later on if this seems desirable. It is desirable that the trustees approve of these actions although they are entirely within the spirit of their own previous action, but somewhat more conservative. The new Board is to be organized in a few days and will function tentatively on the proposed basis until hearing from the trustees. I ought to point out that there is quite a little consultation about further changes under two heads:

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1) The elimination of the office of Vice-president (the Vice-provost of Document D) and the substitution of the office of University Secretary. This is partly a personal desire of our vice-president to retire from his office and a realization of the awkwardness of attempting to put into any ~~conception~~ the functions of such an office when he is neither acting for the chancellor nor for the president. The thought is that some younger Chinese member of the faculty who had the complete confidence of the suppositious new chancellor and the present president, could act as a sort of representative of the former and keep him informed of university affairs while being delegated with duties which the foreign president could not so well perform as a Chinese. This latter function would largely have to do with official relations with the Chinese government or with social functions.

*Constitution
(or by laws)*

2) The abandonment of the plan to have any chancellor at all, and by some kind of understanding with the present Nationalist Government have me recognized as qualified by Chinese law to continue as hitherto. This might take the form of some sort of honorary citizenship or of waiving the particular regulation in our own case, or permission to delay such reorganization indefinitely, or by some other flexible Chinese process. It is ~~quite~~ gratifying to me that the students seem to be quite pronounced in favor of such a solution, and the administrative officers are chiefly concerned with its practicability. Neither one of these points need call for action by the trustees, but I want to keep them informed of all phases of this long drawn out and rather perplexing problem.

The Women's College. Your letter of August 20 regarding the Women's College has just come to hand this morning. We had your cable a few days ago but have not replied partly because we felt that letters would be reaching you before very long and partly because of the difficulty of describing the situation adequately in a brief cable message. Our previous letters are probably sufficiently clear. I made the cable reference because I hoped that it might prevent some negative action before letters from Miss Stahl and ~~I~~ could reach *the Trustees,* the Yenching College Committee. Their attitude in general is that they leave financial reorganization in America to those responsible at that end, but that they are exceedingly anxious to have a guarantee that there will always be a sufficient number of women teachers

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interested in the welfare of women students to provide for this vital feature of their program. I think they are now satisfied that they have the support of the university administrative officers and Men's College faculty, so that they are willing to leave adjustments in America to those who have to deal with the problems there if the one thing that they desire to conserve is recognized and protected.

Very sincerely yours,

J. Highton Stuart

*Your letters down to Aug. 31
just to hand. Shall reply later.
The Hamilton gift is fine!*

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interested in the welfare of women students to provide
for this vital feature of their program. I think they
are well satisfied that they have the support of the
University administrative officers and the college
faculty so that they are able to have a program
in America to take women to deal with the problems
there is the one thing that they desire to continue
in expanded and extended.

Very sincerely yours,

RECEIVED
UNIVERSITIES
OCT 29 1928

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學大京燕
YENCHING UNIVERSITY
PEKING, CHINA.

OFFICE OF THE PRESIDENT

TELEGRAPH ADDRESS
"YENTA"

September 27, 1928.

Mr. Olin D. Wannamaker,
Office of Yenching University,
150 Fifth Avenue,
New York City.

My dear Olin:

An American mail has just come in and brings a copy of your letter of August 10 in a final appeal by mail to attain the objective of the financial campaign. The letter is excellently planned and I am glad to know from a letter from Mrs. Britton of August 20 that nearly \$3000 had been received. I shall await with keen interest the final outcome of these efforts.

S.J. Chang. She also mentioned that Mr. Eldridge had sent in a gift of \$500 from Mrs. MacLean. This is encouraging and will carry him along until William Hung can make more definite plans after seeing you.

Leonard Hsu. I had several consultations with Dr. Galt and with Leonard Hsu himself regarding the problem raised in your letter of August 6. The inclosed memorandum indicates our most recent proposal. We had hoped that he would feel able to put about \$1000 into the total, but he gave us his own budget showing that with old debts and present living expenses, he did not at this time see his way clear to put in more than \$35 a month. After experience in carrying debts for Chinese teachers to be gradually repaid, Dr. Galt especially urges that we find some solution that clears this account within our present fiscal year. The University, as you know, is carrying \$1800 out of its own budget to relieve Princeton of that part of his time which he is giving as Dean. Unless you disapprove, therefore, we recommend that

15/28/28 Olin
Took skin up
with B.A.G. &
C.A.P. Treasurer

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the special grant of \$G250 from Princeton-in-Peking be repeated in 1929, and that the remainder amounting to about \$1000 be charged to the Spelman Fund on the ground that he is a man of such unusual capacity and earnestness of purpose that over a seven year period the value he will be to the objectives for which the Spelman Fund has been granted make this investment worth while. Any solution that did not relieve his mind of the strain and worry that this emergency situation has created would necessarily affect his usefulness, even though his own health did not break under the strain, or he feel forced to resign in order to do his duty by his wife. The University budget is all allocated for the year, and we cannot charge this to any existing item without exceeding authorization from the Trustees. I might add that Leonard is mellowing under his new responsibilities and is revealing a somewhat unsuspected capacity for tactful handling of students, as well as for promoting the general interests of the three departments now so closely associated, which has been one of the most encouraging developments to me personally since I returned from America. If this total amount seems unwise to you, we shall try to cover whatever figure you suggest either out of adjustments within this year, or a budget charge on our next fiscal year.

E.P. Davis. I am inclosing a copy of a letter to Mr. Chevalier about Mr. E.P. Davis. I hope that you can keep in close touch with this important possibility. If I really am to go to America next winter it may be that it can then be followed up.

Dr. and Mrs. Hoobler. I wrote to these people in Japan at the address given but have had no reply and have not heard of their arrival in Peking. You will doubtless through Dr. Jennings keep in touch with them on their return from their present trip.

Very sincerely yours,

J. Highton Stuart

Students to date

Men 527

Women 160

687

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SEP 29 1928
September 29, 1928.

President J. Leighton Stuart,
Yenching University,
Peking West, China.

My dear Dr. Stuart,

In this morning's China mail we received your letter of September 1st. In this letter and also a second one of this same date I will comment on the matters you refer to.

Construction Bureau Funds. I am distressed to learn that Mr. Hildebrand is meeting with a shortage of funds for the President's residences and the two small Chinese residences. Obviously there has been a loss or serious delay of at least one and probably two of the letters we have sent Dr. Galt covering these building needs. On July 9th we wrote Dr. Galt giving authorization to draw \$6,000 on the President's residence during August, September and October. On July 27th we wrote Dr. Galt giving a resume of our July 9th letter (since a cable at that time indicated you were short of funds for the President's residence), and giving authorizations totalling \$4,000 for the two residences. To date we have not received any drafts for the authorizations contained in these letters. It is a little surprising that nothing has been said in recent correspondence from the field about the fact that gaps exist in your records of the serial numbers of our authorizations, for if these letters did go astray your financial offices must have noted that these numbers are missing. One object in assigning a number to each authorization has been to provide a check whereby the field can easily ascertain whether any authorizations have gone astray, and can report to us accordingly.

Even though both the letters referred to above failed to reach you, I trust that before this my letter of August 28th, sent jointly to Dr. Galt and Mr. Hildebrand, has reached you in due course, and has entirely clarified the situation. In this letter I listed again all the authorizations given in both these accounts. However, to bring the matter once more clearly before you I will append a sheet showing just how the authorizations stand today on both these accounts.

The probability that some of these letters may have been lost in transit leads me to feel that in future we should have an invariable rule to send duplicate copies by later mail of all letters containing authorizations to draw funds. I am at this time giving our Central Office force instructions to see that this is done.

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Dr. Stuart

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9/29/28

The Central Office force was a bit amused by the field's conclusion that "the difficulty was probably due in large measure to the fact that those in authority are away on vacation during August." Among the various shortcomings of the office force I suspect this particular one is not included, for we try every summer to so arrange vacations that all matters of importance can be cared for without delay.

Very cordially yours,

BAG/G

CC: Dr. Galt
Mr. Hildebrand

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STATUS OF AUTHORIZATIONS PRESIDENT'S RESIDENCES AND CHINESE RESIDENCES
as of September 29, 1928.

(a) President's Residence

<u>Authorization Number</u>	<u>Amount</u>	<u>Date Sent</u>	<u>Sent By</u>	<u>Date to be Drawn</u>	<u>Date Paid by New York</u>
2834	G.\$2000.	July 21 '28	Cable	July 21, '28	August 28, '28
2835	2000	July 9	Letter	August 1	Unpaid
2836	2000	July 9	Letter	Sept. 1	Unpaid
2837	2000	July 9	Letter	October 1	Unpaid
2853	1000	August 27	Cable	August 27	Unpaid*
2855	2000	August 28	Letter	November 1	Unpaid

(b) Two Chinese Residences

2829	G.\$1000	May 9 '28	Cable	May 9	August 23, '28
2842	1000	July 26	Cable	July 26	September 4
2848	1000	July 27	Letter	Aug. 15	Unpaid
2849	1000	July 27	Letter	Sept. 1	Unpaid
2854	1000	August 27	Cable	August 27	Unpaid*
2858**	375	August 31	Letter	September 20	Unpaid

*Mr. Tsai's letter of August 28th informs us these drafts were drawn on that date, so they should shortly reach us.

**This authorization was given on condition that Authorization 2850 in the amount of \$1,000 contained in my letter of 7/27/28 had not been drawn when Authorization 2858 reached the field. Authorization No. 2851 in my letter of 7/27/28 was cancelled by our letter of 8/28/28, having been supplanted by our cabled authorization No. 2854.

In addition to the above authorizations, certain payments have been made or are to be made by the New York office for radiation materials ordered from Andersen Meyer & Co.

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Copy to Mr. Wannamaker

September 20, 1928.

Mr. John B. Chevalier,
Bankers Trust Company,
New York City.

Dear Mr. Chevalier:

Your letter of July 25 came some time ago and was very heartily appreciated. I have not replied earlier because I had thought I would do so after the visit of Mr. Davis. Unfortunately, I had a postcard yesterday from him written at Hongkong stating that his party were unable to get to Peking because of present difficulties of travel. I hope that you will continue your friendly offices by keeping in touch with Mr. Davis and keeping us in his consciousness. It is possible that I will have to make a trip to America next winter, in which case I would look forward not only to renewing the pleasant friendship with yourself but of seeing more of Mr. Davis if he is at that time in the States.

You will be interested to know that Yenching University has not only passed through the recent political turmoil without the slightest interference, but that it seems to be more completely accepted by the new nationalist regime even than hitherto. They have done me the signal honor of appointing me as one of their representatives on the Board of Trustees of the China Foundation, and again on the Board of Directors of the newly organized Tsing Hua University, which as you already realize are the two forms in which the American Boxer Indemnity has been remitted. This is not of any

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significance as to my personal relations, but I take it to be a recognition of this institution. This year we have our record enrollment, students from all parts of the country received until our capacity was exhausted. I have never known a finer spirit among them. There does not seem to be the least trace of any anti-foreign feeling. On the other hand, I detect in our own students and in the country generally a reaction of friendly appreciation towards those countries which they recognize as being so disposed towards China. Among other of our functions I like to feel that Yenching can become more and more a generating center of goodwill between the two countries in a way that will be of mutual advantage.

With warm personal regards,

Very sincerely yours,

JLS

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TRANSFER

Peking University

September 29, 1928

President J. Leighton Stuart,
Yenching University,
Peking, China.

My dear Dr. Stuart:

Mr. George H. Trull of the Specific Work Department of the Presbyterian Board has again been making inquiries to see whether we can suggest the assignment of some University supported member of the Yenching staff to fill the fourth place on the quota of the Presbyterian Board. You will remember your correspondence with Mr. Trull while you were here last February regarding this matter.

The Third Presbyterian Church of Rochester has heretofore made its contribution toward the support of Dr. Luce and now that he is no longer one of the Presbyterian representatives in the University our friends in Rochester are anxious to have some other member of the staff who they can feel is their representative ^{at} the University.

I told Mr. Trull that we would report the matter to you and await your advice before taking any further steps.

First, do you think it is desirable to suggest one of the present University supported staff to the Presbyterian Board for appointment to fill their fourth place on the University quota, or would it be better to seek an additional worker who would be appointed and sent out by the Presbyterian Board?

Second, if you think it desirable to have the Presbyterian Board assume the support of some one of the present University supported staff, whom would you suggest? I believe at one time there was a proposal that Mr. and Mrs. E. O. Wilson be added to the Presbyterian quota, but for some reason this proposition was not carried through. Might it be revived or should some new proposal be made?

Third, if you think that it is not desirable to have this vacancy filled by any of the present University supported staff, what steps do you think we should take to obtain the interest and support of the Third Presbyterian Church of Rochester? What should be our policy for the future, - should we plan to let this place remain open for the time being so that the contribution of the Presbyterian Board will be available for the support of the

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Dr. Stuart-2

9/29/28

Chinese member of the staff, or should we seek to secure a new appointee either here in the United States or among the Presbyterian missionaries already on the field?

Cordially yours,

BAG-H

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